Financial Statements **December 31, 2016**



May 4, 2017

Independent Auditor's Report

To the Directors of The Lawson Foundation

We have audited the accompanying financial statements of The Lawson Foundation, which comprise the statement of financial position as at December 31, 2016 and the statements of revenues and expenses, changes in net assets and cash flows for the year then ended, and the related notes, which comprise a summary of significant accounting policies and other explanatory information.

Management's responsibility for the financial statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of The Lawson Foundation as at December 31, 2016 and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Pricewaterhouse Coopers U.P.

Chartered Professional Accountants, Licensed Public Accountants

Statement of Financial Position

As at December 31, 2016

| | 2016 \$ | 2015 \$ |
|--|-------------|-------------|
| Assets | | |
| Current assets | | |
| Cash | 145,467 | 85,482 |
| Accounts receivable | 364,899 | 118,191 |
| Prepaid expenses | 21,118 | 134,872 |
| | 531,484 | 338,545 |
| Investments (note 3) | 132,219,538 | 128,690,100 |
| Impact investments (note 3) | 1,270,472 | 610,000 |
| Interests in Ray Lawson 1988 Trusts (note 4) | 2 | 2 |
| Capital assets (note 5) | 192,245 | 30,514 |
| | 134,213,741 | 129,669,161 |
| Liabilities and Net Assets | | |
| Liabilities | | |
| Accounts payable and accrued liabilities (note 11) | 297,178 | 241,242 |
| Net assets | | |
| Donated capital (note 8) | | |
| Externally restricted (ten-year restriction) | 27,950 | 960,289 |
| Externally restricted (perpetual restriction) | 4,450,657 | 4,450,657 |
| Unrestricted | 46,360,667 | 45,425,533 |
| | 50,839,274 | 50,836,479 |
| Surplus | | |
| Invested in capital assets | 192,245 | 30,514 |
| Unrestricted | 82,885,044 | 78,560,926 |
| | 83,077,289 | 78,591,440 |
| | 133,916,563 | 129,427,919 |
| | 134,213,741 | 129,669,161 |
| Commitments (note 3) | | |
| Approved by the Board of Directors | | |
| | | |
| Director | | Directo |

Statement of Revenues and Expenses

For the year ended December 31, 2016

| | 2016 \$ | 2015 \$ |
|--|------------------------|---------------------|
| Revenues | | |
| Dividends | 1,865,704 | 1,923,602 |
| Income distributions Ray Lawson 1988 Raylaw Trust | 153,496 | 146,250 |
| Ray Lawson 1988 Ballymena Trust | 116,670 | 119,500 |
| Interest | 1,570,870 | 1,629,947 |
| Restricted contributions (note 8) | 2,795 | 2,795 |
| Realized gains on investments Unrealized increase in market value of investments | 6,619,849 1,716,870 | 7,066,479 23,163 |
| Other income | 17,194 | 23,103 578 |
| | | |
| | 12,063,448 | 10,912,314 |
| Expenses | | |
| Administration | 93,560 | 66,015 |
| Amortization | 18,972 | 26,911 |
| Audit and accounting | 53,801 | 47,896 |
| Conferences, meetings and travel (note 7) | 275,013 | 201,475 |
| Consulting | 98,219 | 64,454 |
| Insurance | 14,152 | 12,873 |
| Interest and service charges Investment management | 4,384 690,208 | 2,624 837,461 |
| Legal | 17,697 | 29,305 |
| Life insurance | 1,082 | 1,198 |
| Memberships | 1,958 | 1,598 |
| Rent | 90,584 | 23,441 |
| Salaries and benefits | 751,056 | 690,155 |
| | 2,110,686 | 2,005,406 |
| Expenses allocated to cost of grants and programming | | |
| Less: Expenses allocated to cost of grants (note 6) | 944,315 | 899,798 |
| Less: Expenses allocated to programming (note 7) | 110,235 | <u> </u> |
| | 1,056,136 | 1,105,608 |
| Excess of revenues over expenses | 11,007,312 | 9,806,706 |
| Grants distributed during the year (note 6) | 6,408,433 | 5,860,016 |
| Expenses allocated to programming (note 7) | 110,235 | <u> </u> |
| | 6,518,668 | 5,860,016 |
| Excess of revenues over expenses | 4,488,644 | 3,946,690 |

Statement of Changes in Net Assets

For the year ended December 31, 2016

| | | | | | | 2016 |
|---|---|--|-----------------------|--|---------------|--------------------------|
| | Externally restricted (ten-year restriction) | Externally restricted (perpetual restriction) | Unrestricted \$ | Invested in capital assets \$ | Surplus \$ | Total \$ |
| Balance - Beginning of year | 960,289 | 4,450,657 | 45,425,533 | 30,514 | 78,560,926 | 129,427,919 |
| Excess of revenues over expenses | 2,795 | - | - | (18,972) | 4,504,821 | 4,488,644 |
| Amount transferred to unrestricted funds for the year | (935,134) | - | 935,134 | - | - | - |
| Investment in capital assets | | - | - | 180,703 | (180,703) | <u>-</u> |
| Balance - End of year | 27,950 | 4,450,657 | 46,360,667 | 192,245 | 82,885,044 | 133,916,563 |
| | | | | | | 2015 |
| | | | | | | |
| | Externally restricted (ten-year restriction) | Externally Restricted (perpetual restriction) | Unrestricted \$ | Invested in capital assets \$ | Surplus \$ | Total \$ |
| Balance - Beginning of year | restricted (ten-year | Restricted (perpetual restriction) | _ | in capital assets | · · | _ |
| | restricted (ten-year restriction) \$ | Restricted (perpetual restriction) \$ | \$ | in capital assets \$ | \$ | \$ |
| of year Excess of revenues over | restricted (ten-year restriction) \$ 12,687,535 | Restricted (perpetual restriction) \$ | \$ | in capital assets \$ | 74,592,775 | \$ 125,481,229 |
| of year Excess of revenues over expenses Amount transferred to unrestricted funds | restricted (ten-year restriction) \$ 12,687,535 | Restricted (perpetual restriction) \$ | \$ 33,695,492 - | in capital assets \$ | 74,592,775 | \$ 125,481,229 |

Statement of Cash Flows

For the year ended December 31, 2016

| | 2016 \$ | 2015 \$ |
|--|--|--------------------------------------|
| Operating activities Excess of revenues over expenses | 4,488,644 | 3,946,690 |
| Items not affecting cash Realized gains on investments | (6,619,849) | (7,066,479) |
| Unrealized increase in market value of investments Amortization of capital assets | (1,716,870) 18,972 | (23,163) 26,911 |
| | (3,829,103) | (3,116,041) |
| Increase in accounts receivable Decrease (increase) in prepaid expenses | (246,708) 113,754 | (18,386) (134,872) |
| Increase in accounts payable and accrued liabilities | 55,936 (3,906,121) | 7,480 (3,261,819) |
| Investing activities | | |
| Purchase of investments Sale of investments Purchase of capital assets | (9,127,895) 13,274,704 (180,703) | (8,726,117) 11,979,162 (2,655) |
| | 3,966,106 | 3,250,390 |
| Increase (decrease) in cash | 59,985 | (11,429) |
| Cash - Beginning of year | 85,482 | 96,911 |
| Cash - End of year | 145,467 | 85,482 |

Notes to Financial Statements

December 31, 2016

1 Significant accounting policies

The accounts of The Lawson Foundation (the Foundation) are maintained and the accompanying financial statements are prepared in accordance with Canadian accounting standards for not-for-profit organizations.

Financial instruments

Measurement of financial instruments

The Foundation initially measures its financial assets and liabilities at fair value. Impact investments are initially measured at cost.

The Foundation subsequently measures all of its financial assets and financial liabilities at amortized cost, except for investments in equity instruments that are quoted in an active market, which are measured at fair value. Changes in fair value are recognized in the statement of revenues and expenses.

Impairment

Financial assets measured at cost are tested for impairment when there are indicators of impairment. The amount of the write-down and any subsequent reversal are recognized in the statement of revenues and expenses.

Transaction costs

The Foundation recognizes its transaction costs in the statement of revenues and expenses in the year incurred. However, financial instruments that will not be subsequently measured at fair value are adjusted by the transaction costs that are directly attributable to their origination, issuance or assumption.

Capital assets

Capital assets are recorded at cost less accumulated amortization. Amortization is based on the estimated useful lives of the assets at the following rates and methods:

Furniture and equipment
Computer software and hardware
Leasehold improvements

10 years straight-line 30% declining balance 10 years straight-line

Revenue recognition

Interest income, dividend income and operating expenses are recognized on the accrual basis. Contributions, bequests and income distributions are recorded as received. Life insurance policies that have named the Foundation as owner/beneficiary are recorded at the cash surrender value of the policy. The annual policy payment by the donor is recorded as a donation.

Notes to Financial Statements

December 31, 2016

Grant commitments

In accordance with the definition of a financial liability, as outlined in CPA Handbook Section 3856, beginning January 1, 2007 grants are expensed in the year that they are disbursed (note 6). Previously, grants were expensed in the year that the grant applications were approved by the Board of Directors.

Donated capital

Donated capital includes donations, estates and life insurance premiums and proceeds and excludes trust distributions.

2 Statutory information

The Foundation was incorporated without share capital under the Laws of Ontario in 1956 with the objective of supporting charitable purposes. The Foundation is a registered charity and is designated as a private foundation under the Income Tax Act (Canada).

As a result of its registered charity status, the Foundation is exempt from income tax and is able to issue donation receipts for income tax purposes. In order to maintain its registered charity status, the Foundation is required to meet its disbursement quota on an annual basis by distributing sufficient grants to qualified donees. As at December 31, 2016, the Foundation had exceeded its disbursement quota, as defined by income tax legislation, by \$8,217,503 (2015 - \$7,595,758). These excess distributions may be applied against future years' disbursement quota requirements expiring as follows:

| | | \$ |
|--------------------------|------|-----------|
| Year ending December 31, | 2017 | 1,433,000 |
| _ | 2018 | 1,718,000 |
| | 2019 | 1,506,000 |
| | 2020 | 1,599,758 |
| | 2021 | 1,960,745 |
| | | |
| | | 8,217,503 |

Notes to Financial Statements

December 31, 2016

3 Investments

The Foundation owns units in various mutual fund trusts as follows:

| | | 2016 | | 2015 |
|---------------------------------|-------------|------------------------------|-------------|------------------------------|
| | Cost \$ | Quoted market value \$ | Cost \$ | Quoted market value \$ |
| Burgundy American Equity Fund | 14,587,824 | 26,977,432 | 14,300,905 | 27,319,865 |
| Burgundy Asian Equity Fund | 5,583,336 | 8,501,454 | 5,801,693 | 8,630,288 |
| Burgundy Canadian Equity Fund | 17,437,341 | 23,698,207 | 18,246,171 | 19,144,442 |
| Burgundy Emerging Markets Fund | 1,723,018 | 1,881,770 | 1,830,498 | 1,923,053 |
| Burgundy European Equity Fund | 4,930,595 | 8,669,567 | 7,400,538 | 14,346,729 |
| Burgundy Focus Canadian Equity | 5,440,031 | 5,868,089 | 1,444,907 | 1,410,852 |
| Burgundy Money Market Fund | 6,175 | 6,175 | 30,912 | 30,903 |
| Burgundy U.S. Smaller Companies | 3,743,846 | 7,312,345 | 3,857,089 | 6,936,781 |
| PH&N Community Values Bond | 2,271,171 | 2,194,726 | 2,837,822 | 2,795,112 |
| PH&N Mortgage Pension Trust-O | 10,705,070 | 10,732,688 | 9,136,924 | 9,293,868 |
| PH&N Bond Fund-O | 35,933,430 | 36,377,085 | 35,661,810 | 36,858,207 |
| | 102,361,837 | 132,219,538 | 100,549,269 | 128,690,100 |

Impact investments

Beginning in 2015, the Foundation became involved in impact investing. As at December 31, 2016, the Foundation held impact investments in the amount of \$1,270,472 (2015 - \$610,000) which was disbursed across five funds as follows:

| | 2016 | 2015 |
|---------------------------------|-----------|---------|
| | \$ | \$ |
| CFF Pooled Bond Fund | 405,000 | 405,000 |
| NMF Private Equity Trust Fund | 5,000 | 5,000 |
| SolarShare Community Bond | 200,000 | 200,000 |
| Innovation Works Community Bond | 500,000 | - |
| InvestEco Private Equity Fund | 160,472 | |
| | 1,270,472 | 610,000 |

Notes to Financial Statements **December 31, 2016**

The Foundation has future subscriptions and guarantees for future investments of \$1,680,000 (2015 -

\$1,590,000) beyond the \$1,270,472 (2015 - \$610,000) that is held as at December 31, 2016 which include:

| | Future subscriptions \$ |
|---|-------------------------------|
| CFF Pooled Bond Fund | 595,000 |
| NMF Private Equity Trust Fund | 495,000 |
| Immigrant Access Fund Canada Guarantee* | 250,000 |
| InvestEco Private Equity Fund | 340,000 |
| | |
| | 1,680,000 |

^{*} During the year, the Foundation extended a \$250,000 loan guarantee toward Immigrant Access Fund Canada.

4 Interests in Ray Lawson 1988 Trusts

The Foundation is a 25% income beneficiary and a 25% residual beneficiary in two trusts which were created in 1988 to replace two trusts settled by the late Hon. Ray Lawson in 1966. Pursuant to the terms of the trusts, the annual income, if any, is distributed currently to the income beneficiaries, but distribution of assets to residual beneficiaries will not occur until the death of the last surviving grandchild and great-grandchild of the settlor alive on the date of settlement. Since the original interests in the trusts were acquired by the Foundation in 1966 at no consideration, and the distribution of assets will not occur for a considerable number of years, the interests in the trusts have been recorded in these financial statements at a nominal value of \$1 each.

Notes to Financial Statements

December 31, 2016

5 Capital assets

| | | | 2016 |
|--------------------------------|------------|-----------------------------|-----------|
| | Cost \$ | Accumulated amortization \$ | Net \$ |
| Furniture and equipment | 115,231 | 66,338 | 48,893 |
| Computer software and hardware | 51,762 | 23,144 | 28,618 |
| Leasehold improvements | 137,105 | 22,371 | 114,734 |
| | 304,098 | 111,853 | 192,245 |
| | | | 2015 |
| | Cost \$ | Accumulated amortization \$ | Net \$ |
| Furniture and equipment | 64,341 | 63,733 | 608 |
| Computer software and hardware | 42,722 | 12,816 | 29,906 |
| Leasehold improvements | 16,332 | 16,332 | <u> </u> |
| | 123,395 | 92,881 | 30,514 |

(5)

6 Grant distributions and commitments

| | 2016 \$ | 2015 \$ |
|---|----------------------|----------------------|
| Grant distributions | | |
| Grants distributed for the year Expenses allocated to cost of grants | 5,464,118 944,315 | 4,960,218 899,798 |
| | 6,408,433 | 5,860,016 |
| Grant commitments | | |
| | 2016 \$ | 2015 \$ |
| As at December 31, the unpaid grant commitments were as follows: | | |
| Addiction Services of Thames Valley | 20,000 | _ |
| Canadian Child Care Federation | 100,000 | - |
| Canadian Environmental Grantmakers' Network | 5,000 | - |
| Canadian Mental Health Association, Middlesex | 20,000 | - |
| Canadian Paediatric Foundation/ Fondation Canadianne de | | |
| Padiatrie | 76,000 | - |
| Canadian Public Health Association | 70,000 | 130,000 |
| Chemawawin Cree Nation | 125,000 | - |
| Child and Nature Alliance Society | 625,000 | 100,000 |
| Children's Hospital of Eastern Ontario Foundation | - | 49,751 |
| City of Calgary | 40.050 | 72,000 |
| Clinique Youville Clinic | 46,250 | 1 100 000 |
| Community Food Centres Canada | 825,000 200,000 | 1,100,000 |
| Community Ownership Solutions Crouch Neighbourhood Resource Centre | 10,000 | - - |
| Dalhousie University | 56,000 | 129,000 |
| Earth Day Canada | 100,000 | 175,000 |
| Ecosource Mississauga | 100,000 | 25,000 |
| Fondation CHU Sainte-Justine / Sainte-Justine UHC Foundation | _ | 100,000 |
| Fonds du Regroupement des Centres de la Petite Enfance de la | | .00,000 |
| Montérégie | 48,000 | 140,000 |
| Glen Cairn Community Resource Centre | 10,000 | - |
| Glenora Child Care Society | · - | 50,000 |
| Goodwill Industries | 20,000 | - |
| Governing Council of the University of Toronto | 100,000 | 200,000 |
| Hamilton Health Sciences Foundation | - | 125,000 |
| Health Nexus | - | 50,000 |
| Imagine Canada | 97,000 | 194,000 |
| L'insitut de recherché du Centre universitaire de sante | | |
| McGill/The research institute of The McGill University | | |
| Health Centre | 169,500 | - |
| London Abused Women's Centre | 20,000 | - |
| London Community Chaplaincy | 10,000 | - |
| London Health Science Foundation | 20,000 | 400.000 |
| MaRS Discovery Project | 80,000 | 160,000 |

Notes to Financial Statements

December 31, 2016

| | 2016 \$ | 2015 \$ |
|---|---|--|
| N'Amerind (London) Friendship Centre Northwest London Resource Centre Nor-West Co-op Community Health Centre Nose Creek Sports and Recreation Association Okanagan College Philanthropic Foundations Canada Pillar Nonprofit Network Queen's University at Kingston Salthaven Wildlife Rehabilitation and Education Sansar Foundation SARI Therapeutic Riding South London Neighbourhood Resource Centre Thames Valley Education Foundation The Circle of Philanthropy and Aboriginal Peoples in Canada The Governors of the University of Calgary The Social Research and Demonstration Corporation Toronto East Health Network Foundation University of British Columbia University of Manitoba YMCA of London Foundation | 10,000 10,000 125,000 25,000 126,000 135,000 10,000 | 71,000 95,000 145,000 - - - - - 130,000 - 251,000 960,000 50,000 |
| | 5,095,600 | 4,501,751 |

These commitments are expected to be met in the following years:

| | • | |
|---|-----------------------------------|----------------------|
| _ | 2,777,400 1,633,200 685,000 | 2017 2018 2019 |
| | 5,095,600 | |

7 Programming

Convening programming is now seen as a key tool for the Foundation to deliver on its charitable mission. Given this, an annual allocation has been approved by the Board of Directors for programming costs related to convening. During the year, total costs amount to \$110,235 (2015 - \$nil) and are included within conferences, meetings and travel. While the Foundation has performed convening activities in the past, during 2016, the Foundation had decided to perform this in a programmatic way, as part of its charitable mission. Accordingly, no comparative balance has been presented.

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Notes to Financial Statements

December 31, 2016

8 Donated capital

Certain funds contributed to the Foundation in the current and prior years were subject to a direction by the donors that the gift, or any property substituted therefore, be held as equity by the Foundation for a period of not less than ten years. It has been the Foundation's policy to date to retain any such contributions in the permanent equity of the Foundation after the ten-year limit has expired.

Certain funds contributed to the Foundation were subject to a direction by the donor of that originally contributed gift that the gift be held as equity by the Foundation in perpetuity.

Contributions presently restricted as to their use are as follows:

| | 2016 \$ | 2015 \$ |
|--|-----------------------|--------------------------|
| Externally restricted funds - subject to ten-year restrictions by donor designation | | |
| Balance - Beginning of year Contributions subject to ten-year directions received during the year | 960,289 2,795 | 12,687,535 2,795 |
| Amount transferred to unrestricted funds during the year | (935,134) | (11,730,041) |
| Balance - End of year | 27,950 | 960,289 |
| Externally restricted funds - subject to perpetual restriction by donor direction | | |
| Balance - Beginning of year Contributions received during the year | 4,450,657 - | 4,450,657 - |
| Balance - End of year | 4,450,657 | 4,450,657 |
| Unrestricted funds | | |
| Balance - Beginning of year Amount transferred from restricted funds during the year | 45,425,533 935,134 | 33,695,492 11,730,041 |
| Balance - End of year | 46,360,667 | 45,425,533 |
| Donated capital | 50,839,274 | 50,836,479 |

9 Insurance proceeds pledged

The Foundation has been named as beneficiary and owner of a \$250,000 term life insurance policy. As at December 31, 2016, no amount has been reflected in these financial statements as an asset of the Foundation with respect to this policy, except for its cash surrender value of \$14,358 (2015 - \$12,645).

Notes to Financial Statements

December 31, 2016

10 Risk management

Credit and market risk

The Foundation has an investment policy which restricts the types and amounts of eligible investments. The policy permits investments in fixed income vehicles and equity securities. Equity and fixed income securities are held within pooled funds. Risk and volatility of investment returns are mitigated through diversification of investments in different countries, business sectors and corporation sizes. The Foundation does not have any significant exposure to credit risk.

Currency risk

The Foundation's investments are denominated in Canadian dollars. Certain investments such as United States and other international equities include investments in foreign jurisdictions and are therefore subject to foreign currency fluctuations. The Foundation mitigates the currency risk exposure of its foreign securities through diversification of the pooled funds, which are comprised of multiple currencies.

Interest rate risk

Interest rate risk refers to the adverse consequences of interest rate changes on the Foundation's cash flows, financial position and income. Interest rate changes directly impact the value of fixed income securities. The Foundation manages the interest rate price risk exposure of its fixed income investments by holding investments with varying terms to maturity.

The Foundation's exposure to the above risks has not changed during the year.

11 Government remittances payable

As at December 31, 2016, there are no statutory remittances in arrears.

12 Comparative figures

Certain comparative figures have been reclassified to conform to the current year's financial statement presentation.